The mission of Madison Square Boys & Girls Club is to save and enhance the lives of New York City boys and girls who by means of economic and/or social factors are most in need of its services."
LETTER FROM THE PRESIDENT and EXECUTIVE DIRECTOR

Dear Friends,

We saw another outstanding year of saving and enhancing the lives of at-risk youth here at Madison Square Boys & Girls Club. Thanks in large part to the tremendous support of friends like you, in 2011 more than 5,000 youth came to our Clubs. While there, they found strong relationships and the necessary resources to help shape them into young men and women of outstanding character who are empowered to take on life's many challenges.

Madison’s complete roster of youth-focused programming in five core areas has become an integral part of the academic, social, and emotional development of thousands of at-risk youth living in some of the most disadvantaged communities in New York City. As you know, a child growing up in poverty encounters individual, family, and environmental risks that can undermine not only the ability to learn, but also the healthy development of character, motivation, and persistence.

The dropout rate of students living in low-income families is more than four times the rate of students from high-income families; thus, Madison places a strong emphasis on helping to ensure that our members stay on track to graduate. We are proud to report that members who are part of our Project Graduate Program graduate from high school at a rate that is 38% higher than their peers – 82% as opposed to 44%.

You will read many exciting and inspiring stories from the thousands of at-risk youth who are finding that their Great Futures Start Here at Madison. We thank you for your ongoing support in helping to make 2011 one of the best years yet. Madison's impact gives children hope, and hope stops children from giving up.

Sincerely,

Michael S. Geltzeiler
President, Board of Trustees

Joseph Patuleia
Executive Director

GREAT FUTURES START HERE.
Founded in 1884
ONE of the Founding Members of Boys & Girls Clubs of America
Serve more than 5,000 youth annually
Provide after-school programming for more than 900 at-risk youth daily
Serve kids ages 6-18
4 Clubhouses and 3 school sites in Brooklyn and the Bronx

POPULATION
African American 62%
Hispanic 25%
multi-racial or other race 13%
MADISON RECOGNIZES INDIVIDUAL ACADEMIC EXCELLENCE, strength of character, community involvement, and personal contribution to the Clubhouse through our Youth of the Year program. Twelve Madison youth went through the rigorous application and interview process in all four of our Clubhouses. One representative was selected from each and they went before a panel of judges to compete for the overall Madison Youth of the Year.

In February, we proudly named Natavia Louis from the Navy Yard Clubhouse as Madison Square Boys & Girls Club 2011 Youth of the Year. Natavia went on to represent us at the New York State Youth of the Year contest and impressed the judges so much that she was selected as one of four finalists, winning a college scholarship in the process.

THE CLUB HAS BEEN ONE OF MY BIGGEST SUPPORTERS. The staff members always offered a helping hand. They showed me I was a top priority in their lives.”

–Richard McBride
Joel E. Smilow Clubhouse

THE CLUB TAUGHT ME RIGHT FROM WRONG, kept me from the dangers of the streets and took me in when I felt unwanted at home.”

–Natavia Louis
Navy Yard Clubhouse

Growing up in the Club made me see it as more than just a place to keep me off the streets, but A PLACE I CAN CALL MY HOME.”

–Keleicia Francis
Thomas S. Murphy Clubhouse

My peers do things like cut class, use drugs, and a whole lot of stuff that can get them in trouble. BECAUSE OF THE CLUB, I KNOW THAT IS NOT MY ROAD TO TRAVEL.”

–Christian Guillen
Columbus Clubhouse
EDUCATION AND CAREER DEVELOPMENT

MADISON PROVIDES A FRAMEWORK of educationally enhanced programming to ensure that members become engaged in learning as early as possible and continue on to graduate from high school. Our youth receive resources, guidance and support as they progress academically and socially from early childhood to late adolescence. Members are encouraged to plan for the future, whether that is through college or vocational school training.

Through a partnership with College Outreach USA, more than 80 Madison teens took part in a college fair at the Thomas S. Murphy Clubhouse. More than 15 well known colleges and universities such as Harvard, Fordham, and West Point presented topics including “The Admissions Game,” “Write the Best Essay,” and “Interviewing 101.”

ENGAGE YOUTH IN LEARNING AS EARLY AS POSSIBLE

Provide much needed resources, guidance, and support as youth progress academically and socially from early childhood to late adolescence

COMPLEMENT REGULAR SCHOOL DAY ACTIVITIES

ENHANCE ACADEMIC PERFORMANCE

FOSTER POSITIVE STUDY HABITS

ENCOURAGE SELF-DISCIPLINE

MADISON’S POWER HOUR engaged educational programming and were promoted to the next grade level and met or exceeded school attendance average

86% of Madison members ages 6-12 engaged in educational programming and were promoted to the next grade level and met or exceeded school attendance average

82% of Seniors in Madison’s Project Graduate Program graduated high school in communities where the graduation rate is 44%
CHARACTER AND LEADERSHIP DEVELOPMENT

Torch Club members in Brooklyn secured 114 pledges as part of a national campaign called, “The Big Help,” which encourages all Americans to join a growing community of individuals who have pledged to take small, individual steps to reduce greenhouse gas emissions. **MEMBERS NOT ONLY LEARNED ABOUT THE ENVIRONMENT BUT ALSO GOT INVOLVED IN EDUCATING AND SERVING THEIR COMMUNITY.**

Members of the *Keystone Club* at Columbus Clubhouse participated in the annual *AIDS Walk New York* in Central Park in May. Not only did they raise over $350 for the event, they also walked more than six miles in support of HIV/AIDS awareness and research.

**PROGRAMS**
- Keystone Club
- Torch Club
- Youth of the Year
- Youth for Unity

- Empower youth to support and influence their Club and community
- Encourage the development of meaningful relationships with others
- Promote the development of a positive self-image and strong character
- Teach positive and effective strategies for responding to conflict
- Teach respect for both their own and others’ cultures
SMART GIRLS partnered with Sustainable Flatbush Garden, making weekly visits and helping out with composting and gardening activities. The members learned how to grow their own vegetables and fruits while gaining a sense of responsibility for their communities and their health.

In an effort to encourage positive decision making and the importance of a drug-free life, *Youth Empowerment Program* participants at the Navy Yard Clubhouse organized activities for younger Club members. They conducted live public service announcements (PSA) around the building and created a brochure that outlined the myths about drug use. The PSA was played for children throughout the community and at local school P.S. 287.

Working with acclaimed photographer Rob Northway, the *Youth Empowerment Program* at Thomas S. Murphy Clubhouse debuted *Truth About Drugs*, an advertising campaign to encourage teens to make positive life choices. The result was a visually stunning series of photos that were on public display in June in celebration of the United Nations International Day Against Drug Abuse.

In February, over 80 Madison teens gathered for the first-ever **POWER UP SUMMIT** and committed themselves to making positive choices for their futures.

**PROGRAMS**
- **Smart Girls**
- **Passport to Manhood**
- **Youth Empowerment Program**

**IN FEBRUARY**, over 80 Madison teens gathered for the first-ever **POWER UP SUMMIT** and committed themselves to making positive choices for their futures.
THE DOLPHINS SWIM TEAM, part of the Aquatics Program at the Joel E. Smilow Clubhouse, hosted the 7th Annual Tito Diaz Swim Meet at Lehman College in January. The event attracted 450 swimmers from 15 teams, showcasing the fastest minority swimmers in the Tri-State area.

In an effort to expose as many youth as possible to the importance of daily physical activity through positive use of leisure time, Navy seals kicked off Fleet Week by visiting the Navy Yard and Joel E. Smilow Clubhouses. The Seals lead athletic challenges and spoke about the importance of being active and making life-long healthy decisions. The week was capped off with a tour of the U.S.S. Iwo Jima for more than 40 Club members.

11 Dolphins have qualified for the USA Swimming Junior Olympic trials this year.

More than 1,000 members engaged in activities that taught the importance of healthy and active lifestyles.

More than 500 members participated in at least 60 minutes of physical activity daily this summer at Club Fun.

More than 600 nutritious meals were provided daily in the Clubhouses this summer.

1 of 3 USA Swimming registered teams in the Bronx, the Joel E. Smilow Clubhouse runs the largest minority swim program in New York City, with 96 boys and girls (ages 9 to 18).
Thomas S. Murphy Clubhouse member DOMINIC C. WON FIRST PLACE FOR THE NORTHEAST REGION in the BGCA Digital Arts Festival through the PhotoTech program.

In partnership with Yahoo!, Madison brought the Reel Skills filmmaking program to the Thomas S. Murphy Clubhouse where 13 budding directors, producers, and cinematographers worked with a local documentary filmmaker to create four short films. Members tapped into their creativity and were encouraged to think outside the box and productively problem-solve while developing their films.

COLUMBUS CLUBHOUSE DANCE TEAM performed in front of a packed Madison Square Garden crowd during halftime at a Knicks/Timberwolves game.

- Provide exposure to new cultural experiences
- Develop creativity and alternative problem-solving skills
- Teach social and interpersonal skills through arts appreciation
In January, the *PBS television show Design Squad Nation* paid a visit to the Joel E. Smilow Clubhouse. Co-hosts Adam Vollmer and Judy Lee helped more than 100 Madison youth test their knowledge of *Science and Engineering* by crafting their own miniature catapults. The kids then watched in amazement as the giant “Pop Fly” hurled basketballs across the gymnasium.

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**Thanks to the Heisman Trophy Trust**, Madison fulfilled a dream and built a new *state-of-the-art athletic field* in the vacant space behind our Thomas S. Murphy Clubhouse. This allowed us to launch our first-ever outdoor Flag Football League which engaged more than 60 members and culminated with a championship game. The new field greatly aids our efforts to promote daily physical activity and combat growing epidemics – including obesity and diabetes. Our members are thrilled to be able to partake in an expanded sports program that teaches them important life lessons such as communication, goal setting, and acceptance of successes as well as failures.

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Hundreds of Be Great: Graduate participants took part in Wake-Up Call, a back-to-school rally in Union Square. Hosted by AT&T and Boys & Girls Clubs of America, and part of the BE READY summer initiative, Club members were led by Celebrity Ambassador Kelly Rowland in a pledge to be on time for class, do their best every day, and graduate from high school.

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Thomas S. Murphy Clubhouse’s *Annual Fashion Show* at the Kings Plaza Mall gave youth an opportunity to show off their original creations in front of hundreds of friends, parents, and shoppers. This year’s theme was “Re-Design,” and Madison fashion designers transformed old donated clothes into dozens of updated, hip looks.

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“They are a family…a second home…It feels safe here.”

—Dan, Age 13
THE 77TH ANNUAL THEATRE BENEFIT kicked off the spring event season with 350 Madison supporters who spent an evening at the theatre watching the phenomenal Broadway hit War Horse.

More than 500 friends of Madison gathered at Cipriani 42nd Street for the 44TH ANNUAL CHRISTMAS TREE BALL. The Columbus Clubhouse dancers put on a special holiday performance and the event raised more than one million dollars!

THE HOPE & OPPORTUNITY DINNER celebrated the achievements and character of the four outstanding Youth of the Year. Madison also recognized The Honorable Bruce S. Gelb for his 44 extraordinary years of service on Madison’s Board, and Alumnus of Distinction, William “Chip” Simms. The evening also celebrated the legacy of long-time Trustee, Edmund J. Blake, whose generous spirit will be remembered through the Edmund J. Blake Financial Literacy Program.

In May, over 300 of New York’s most fashionable women gathered at Cipriani 42nd Street for PURSES & PURSENAILITIES, which honored Julie Dannenberg of Avenue Magazine, fashion designer Eric Javits, and famed jewelry house Asprey. Jane Hanson of LX New York/WNBC 4 served as master of ceremonies for the luncheon.
CORPORATE SUPPORT

Special thanks to the corporate supporters whose financial commitment to Madison Square Boys & Girls Club helps make our work possible.

The Warnaco Foundation has demonstrated an inspired commitment to Madison Square Boys & Girls Club with ongoing support of our academic enhancement initiatives and focus on excellence in education. In 2011, the Warnaco Foundation went above and beyond, providing funding that allowed all our Clubhouses to operate Summer Teen Nights and thus create a positive and safe environment for our teens. Additionally, the Warnaco Foundation generously selected us as their charity of choice for their summer golf tournament.

The Heisman Trophy Trust’s goal is to contribute to the well-being and fitness of underserved populations in the United States. The hope, through the Trust’s charitable endeavors, is for The Heisman Trophy to symbolize the fostering of a sense of community responsibility and service to youth, especially those living in disadvantaged communities. The Trust’s support of Madison Square Boys & Girls Club, which included a state-of-the-art athletic field in 2011, helps our young people lead happy, healthy, and productive lives.

The New York Yankees have been outstanding supporters of Madison Square Boys & Girls Club. The team’s momentous hospitality and ticket donations have not only allowed us to host fundraising events at the Stadium, but have also given hundreds of young men and women from our Clubhouses the opportunity to experience the joy and excitement of live sporting events.

Madison Square Boys & Girls Club is proud to count G. H. Bass & Company among our strongest supporters. Through robust support of our special events and a demonstrated dedication to providing our Clubhouses with necessary program funding, G.H. Bass & Company has shown an unflinching allegiance to Madison’s mission and a deep commitment to our next generation.

Vivendi’s corporate social responsibility program, the Create Joy Fund, helps disadvantaged youth achieve their full potential through opportunities in entertainment and communications. Create Joy supports Madison Square Boys & Girls Club’s Computer Literacy Program, which focuses on bridging the digital divide by teaching youth critical software and hardware skills through age-appropriate online lessons, creative projects, gaming tournaments, and other technology-related exercises.
Madison Square Boys & Girls Club offers our deep gratitude for the generous contributions of the following donors whose selfless support allows us to persevere in our mission.

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and Mr. Jeffrey P. Klein
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Ms. Catherine Williams
World's Fair Pharmacy
Ms. Yliana Yepez

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Tiffany
Tod’s
Tommy Bahama
TOPPS
John Torkos
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Tribeeca Grill
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Valentino
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Vineyard Vines

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Anthony Yoseloff
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Carl W. Knobloch
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Marion Lindberg
Judith Linn
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Salina Muellich
Thomas S. Murphy
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Joel E. Smilow
John H. Starr
Anne Tierney
Harvey White
Patricia D. Whitman

In Memory of Earl Mayfield
William Bohmfalk
Elizabeth Hudson
Constance Macaluso
Patricia J. Matson
Loretta McCarthy
Andrew Stone
David H. Taylor
Joan Watkins
Kathryn B. Williams

In Honor of Thomas S. Murphy
Howard G. Seitz
Wilma S. Tisch
E. J. Rosenwald
Robert A. Lizard

In Honor of Scott Orenstein
Signmasters, Inc.

In Honor of Joseph Patuleia
Elizabeth Hudson
Loretta McCarthy

In Memory of Kate Alden Taylor
Barbara A. Taylor

In Memory of Gabriel Westreich
Lauren Westreich

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Calvin Artke
Glessner B. Childs
Ruby B. Fleming
Erna Ross

We are also grateful to have received major support from the following public agencies:

New York City Department of Youth and Community Development, Out of School Time Program

Boys & Girls Clubs of America, Office of Juvenile Prevention, Office of Juvenile Justice and Delinquency Prevention Program

The State of New York, Department of Health, Child and Adult Care Food Program

New York State Office of Alcoholism and Substance Abuse Services

The Madison Square Boys & Girls Club is a founding member of Boys & Girls Club of America, and we wish to express our gratitude for this strong, ongoing partnership.

There are many ways to give the gift of a great future:

- Donate online (www.madisonsquare.org)
- Contact Salina Muellich, Director of Development at 212-760-0322
- Remember us in your will and estate planning through our Planned Giving program
- Volunteer at one of our Clubhouses
- Ask your company to match your gift
### BOARD AND STAFF

#### OFFICERS OF THE BOARD OF TRUSTEES

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chairman of the Board</td>
<td>Victor F. Ganzi</td>
</tr>
<tr>
<td>Vice Chairmen of the Board</td>
<td>Bruce S. Gelb</td>
</tr>
<tr>
<td></td>
<td>John E. Grimm III</td>
</tr>
<tr>
<td></td>
<td>Thomas S. Murphy</td>
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<tr>
<td></td>
<td>Michael S. Geltzeiler</td>
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<td></td>
<td>Myles D. Gillespie</td>
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<tr>
<td></td>
<td>George J. Gillespie III</td>
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<td></td>
<td>Daniel L. Mosley</td>
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<td>John Binnie</td>
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<td></td>
<td>Albert R. Dowden</td>
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<td>Charles M. Grace</td>
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<td>Frank K. Mayers</td>
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<td>William G. Parrett</td>
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<td>Joel E. Smilow</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
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</thead>
<tbody>
<tr>
<td>President</td>
<td>Michael S. Geltzeiler</td>
</tr>
<tr>
<td>Chairman of the Executive Committee</td>
<td>Myles D. Gillespie</td>
</tr>
<tr>
<td>Vice Chairman of the Executive Committee</td>
<td>George J. Gillespie III</td>
</tr>
<tr>
<td>Chairman of the Nominating Committee</td>
<td>Daniel L. Mosley</td>
</tr>
<tr>
<td>Treasurer/Secretary</td>
<td>John Binnie</td>
</tr>
<tr>
<td>Trustee Emeritus</td>
<td>Albert R. Dowden</td>
</tr>
<tr>
<td></td>
<td>Charles M. Grace</td>
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<td></td>
<td>Frank K. Mayers</td>
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<td>William G. Parrett</td>
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<td>Joel E. Smilow</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Position</th>
<th>Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Officers of the Board of Trustees</td>
<td>Victor F. Ganzi</td>
</tr>
<tr>
<td></td>
<td>Bruce S. Gelb</td>
</tr>
<tr>
<td></td>
<td>John E. Grimm III</td>
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<td>William G. Parrett</td>
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<td>Joel E. Smilow</td>
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</tbody>
</table>

#### VICE PRESIDENTS

<table>
<thead>
<tr>
<th>Name</th>
<th></th>
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<tbody>
<tr>
<td>Donald C. Devine</td>
<td>Kenneth B. Marlin</td>
</tr>
<tr>
<td>Jessica Forbes</td>
<td>Matthew J. Petersen</td>
</tr>
<tr>
<td>Todd Goodwin</td>
<td>John H. Starr</td>
</tr>
<tr>
<td>Christine Smith Gray</td>
<td>Douglas Williams</td>
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</tbody>
</table>

#### TRUSTEES

<table>
<thead>
<tr>
<th>Name</th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Steven Gundersen</td>
<td>Scott Orenstein</td>
</tr>
<tr>
<td>John G. Ketterer</td>
<td>Mary Pang</td>
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<tr>
<td>Karl P. Kilb</td>
<td>David J. Pecker</td>
</tr>
<tr>
<td>Kenneth P. Kilroy</td>
<td>Adam L. Reeder</td>
</tr>
<tr>
<td>Daniel M. Lagani</td>
<td>Mauro C. Romita, MD</td>
</tr>
<tr>
<td>Chris Lighty</td>
<td>Jerry M. Seslowe</td>
</tr>
<tr>
<td>Franklin Maisano</td>
<td>Laurie J. Stoeckmann</td>
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<tr>
<td>Kenneth Meszkat</td>
<td>Barbara A. Taylor</td>
</tr>
<tr>
<td>Jennifer Nason</td>
<td>Nicholas F. Tomasino</td>
</tr>
<tr>
<td>Robert Nemeth</td>
<td>Laura Wallace</td>
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</tbody>
</table>

### CURRENT STAFF

#### EXECUTIVE DIRECTOR

<table>
<thead>
<tr>
<th>Name</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Mado Ramsingh</td>
<td>Antonio Fort</td>
</tr>
<tr>
<td>Chief Financial Officer</td>
<td>Director of Clubhouse Operations</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Thomas Bromage</td>
<td>Katie Chisholm</td>
</tr>
<tr>
<td>Director of Program Services</td>
<td>Manager of Human Resources</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Christa McCarthy-Miller</td>
<td>Quentin Ball</td>
</tr>
<tr>
<td>Director of Marketing &amp; Communications</td>
<td>Director of Corporate Relations</td>
</tr>
</tbody>
</table>

### EXECUTIVE STAFF

<table>
<thead>
<tr>
<th>Name</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Christa McCarthy-Miller</td>
<td>Salina Muellich</td>
</tr>
<tr>
<td>Director of Marketing &amp; Communications</td>
<td>Director of Development</td>
</tr>
<tr>
<td></td>
<td>Hillary Manski</td>
</tr>
<tr>
<td></td>
<td>Director of Special Events</td>
</tr>
<tr>
<td></td>
<td>Daniel Sullivan</td>
</tr>
<tr>
<td></td>
<td>Director of Individual Giving</td>
</tr>
</tbody>
</table>

#### DONORS

## FINANCIAL HIGHLIGHTS

**Fiscal Year ended September 30, 2011**

### OPERATING REVENUES

<table>
<thead>
<tr>
<th>Source of Revenue</th>
<th>FY 2011</th>
<th>%</th>
<th>FY 2010</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Foundation, Corporate, &amp; Individual Contributions</td>
<td>2,461,071</td>
<td>32%</td>
<td>2,271,646</td>
<td>31%</td>
</tr>
<tr>
<td>Special Events [Net of direct costs]</td>
<td>1,356,352</td>
<td>18%</td>
<td>1,411,980</td>
<td>19%</td>
</tr>
<tr>
<td>Government Grants</td>
<td>1,414,344</td>
<td>19%</td>
<td>1,713,385</td>
<td>23%</td>
</tr>
<tr>
<td>Investment / Endowment Withdrawals</td>
<td>1,518,149</td>
<td>20%</td>
<td>1,232,873</td>
<td>16%</td>
</tr>
<tr>
<td>Estates, Trusts &amp; Bequests</td>
<td>443,566</td>
<td>6%</td>
<td>710,297</td>
<td>9%</td>
</tr>
<tr>
<td>Rental/Fees/Services</td>
<td>359,164</td>
<td>5%</td>
<td>163,821</td>
<td>2%</td>
</tr>
</tbody>
</table>

**TOTAL OPERATING REVENUE SUPPORT** $7,552,646 100% $7,504,002 100%

### OPERATING EXPENSES

**Program Services:**

<table>
<thead>
<tr>
<th>Program Service</th>
<th>FY 2011</th>
<th>%</th>
<th>FY 2010</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Education &amp; Guidance</td>
<td>3,815,628</td>
<td>50%</td>
<td>3,481,464</td>
<td>46%</td>
</tr>
<tr>
<td>Social Activities &amp; Recreation</td>
<td>1,695,334</td>
<td>22%</td>
<td>1,538,298</td>
<td>20%</td>
</tr>
<tr>
<td>Physical Activities</td>
<td>965,972</td>
<td>13%</td>
<td>1,010,129</td>
<td>13%</td>
</tr>
<tr>
<td>Management &amp; Operations</td>
<td>617,450</td>
<td>8%</td>
<td>685,912</td>
<td>10%</td>
</tr>
<tr>
<td>Fundraising</td>
<td>585,735</td>
<td>7%</td>
<td>820,725</td>
<td>11%</td>
</tr>
</tbody>
</table>

**TOTAL OPERATING EXPENSES** $7,680,119 100% $7,536,528 100%

### EXCESS OF OPERATING REVENUES OVER EXPENSES

<table>
<thead>
<tr>
<th>Activity</th>
<th>FY 2011</th>
<th>FY 2010</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Non-Operating Revenue Activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Support Restricted for Capital Renovations</td>
<td>$220,000</td>
<td></td>
</tr>
<tr>
<td>Investment (withdrawals),</td>
<td>($1,498,938)</td>
<td>$370,787</td>
</tr>
<tr>
<td>Net Unrealized Gains(losses)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Non-Operating Expense Activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation</td>
<td>$709,384</td>
<td>$731,731</td>
</tr>
</tbody>
</table>
GREAT FUTURES START HERE.

**OPERATING REVENUES**
**FISCAL YEAR 2011**
$7,552,646

- $443,566 Estates, Trusts & Bequests
- $1,518,149 Investment/Endowment Withdrawals
- $1,414,344 Government Grants
- $359,164 Rental/Fees/Services
- $2,461,071 Foundation, Corporate & Individual Contributions
- $1,356,352 Special Events (net of direct costs)
- $1,414,344 Government Grants

**OPERATING EXPENSES**
**FISCAL YEAR 2011**
$7,680,119

- $3,815,628 Education & Guidance
- $1,695,334 Social Activities & Recreation
- $965,972 Physical Activities
- $617,450 Management & Operations
- $585,735 Fundraising
THE MISSION of Madison Square Boys & Girls Club is to save and enhance the lives of New York City boys and girls who by means of economic and/or social factors are most in need of its services.”

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